

Deputy General Manager

BWXT Y-12, LLC

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## **Line Management Responsibility**

Ownership of Readiness Process

Ensure preparations receive the priority and

support required

 Set the standard for excellence

 Periodically monitor and verify progress

 Accountable for declaring readiness



# Prepare To Do Work

- Practice, practice, practice
  - Ensures equipment and procedures work
- Use the reviews to verify readiness
  - Not to get ready
- Don't rush preparations or reviews
  - Do it right the first time
- Worker feedback Is critical
  - Will it work on the floor?



## **Define The Work Scope**

- Plan and prepare for operations
  - Not for reviews
- Obtain customer buy-in
  - Scoping meeting
- Plan to execute required scope
  - Resource loaded detailed schedule is goal
- Detailed walk-downs are vital
  - Facility and support functions are included



#### Feedback and Improvement

Share successes and failures

Don't wait to generate a lessons learned when others could benefit immediately

 Train readiness activity leaders on process

 Periodically monitor and verify progress

Treat the reviews as a means of achieving excellence

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Train

readiness activity

### Know When to Hold 'Em

- The old hand
  - DOE Order 425.1B
  - DOE-STD-3006-2000
  - Y15-190
  - Y15-191

- The new hand
- Y15-190INS
- Readiness web site



#### **Path Forward**

- Consistent application of requirements by line management across the site
  - Readiness assurance manager
  - Readiness manual
- Better sharing of lessons learned
  - Resource loaded detailed schedule is goal



# Path Forward (cont.)

- Being conservative rather than creative
  - Putting more effort into meeting requirements up front
  - Not trying to cut corners to save time and practicing
- Achieving readiness before Contractor/ NNSA RA/ORR reviews in all areas
  - Safety
  - Compliance
  - Operations

